



>Project Planning for Results: Part 2 Presentation 3

**Design, Monitoring & Evaluation for Mine Action
IPDET-ITF-GICHD
Ljubljana, 1-5 February 2010**

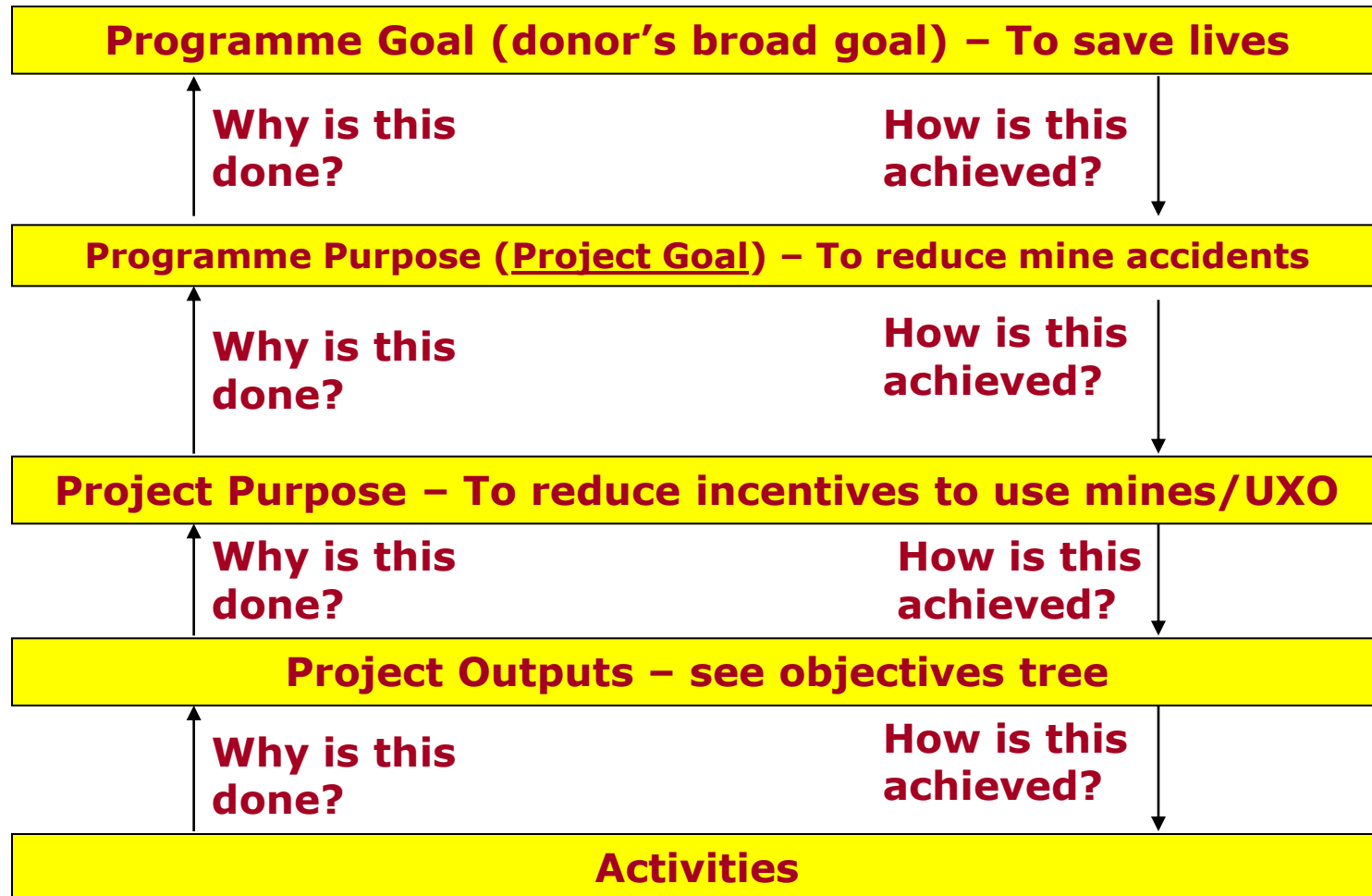


> Topics

- > **Hierarchy of Objectives (previous session)**
- > **Analysis Phase (previous session)**
- > **Planning Phase**

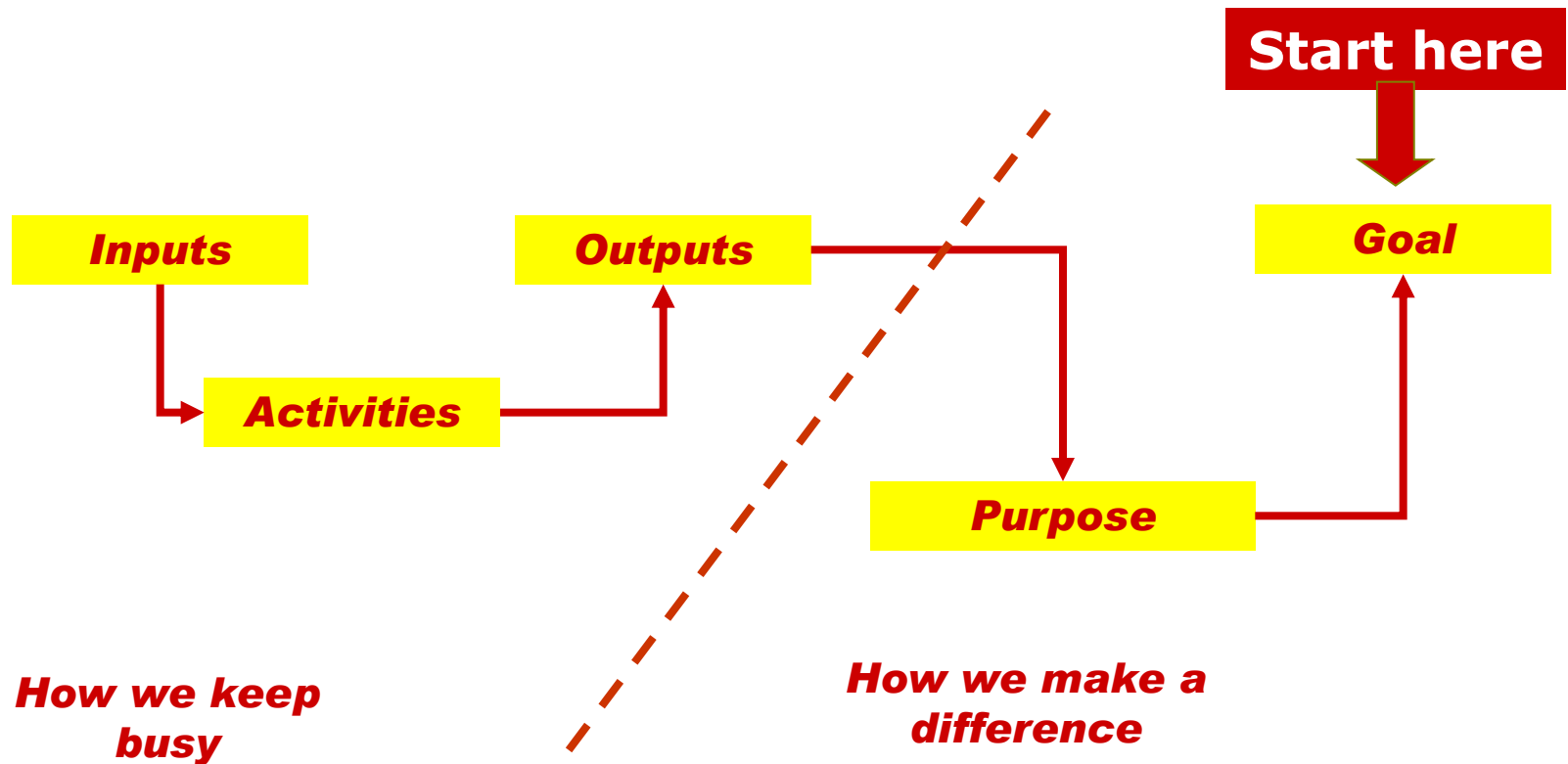


> Ends and Means Logic





- > Determine how we meet people's needs & work back logically to what we must do to meet those needs – the **LOGIC CHAIN**



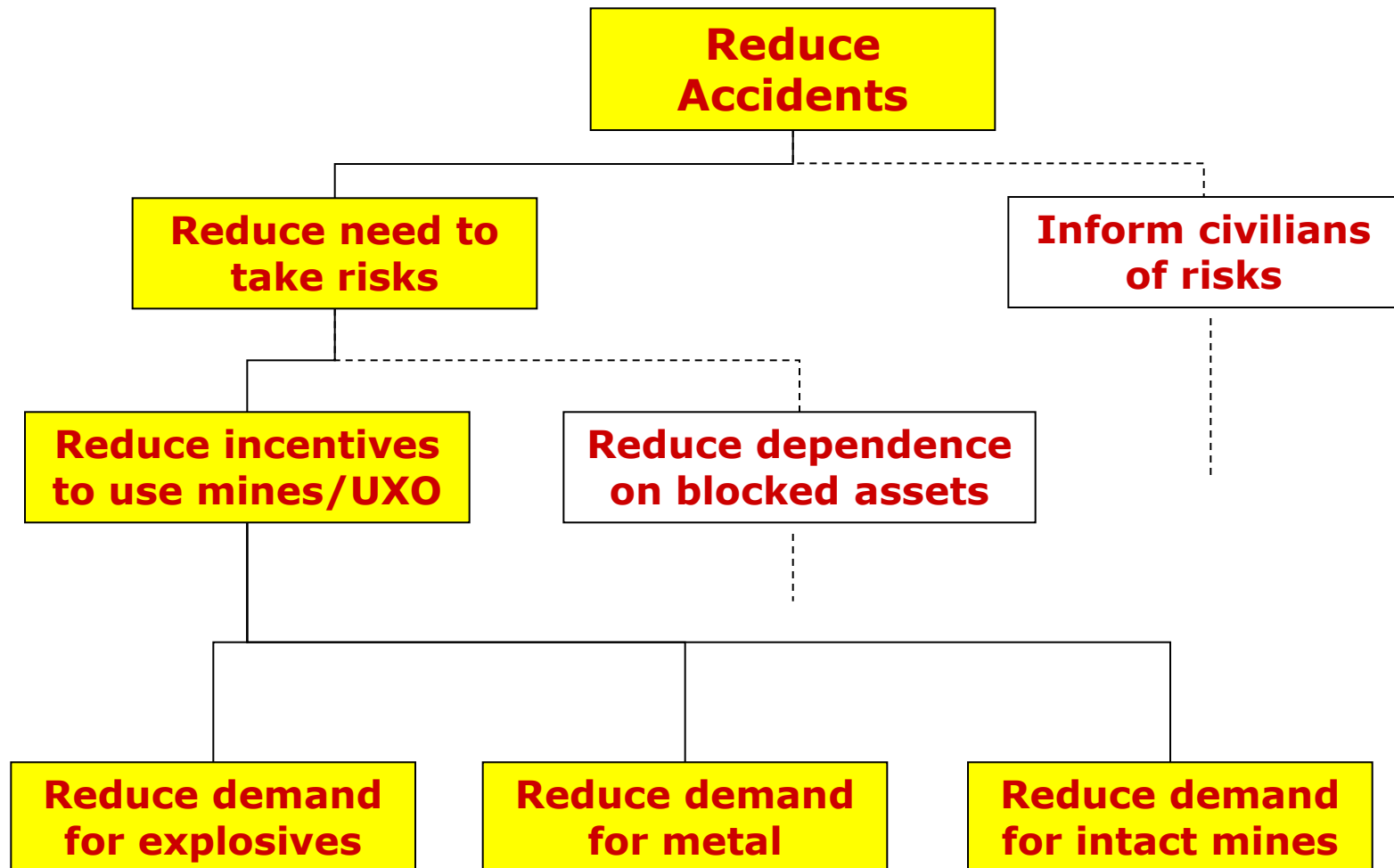


> **Planning Phase** **(this presentation)**

- 1. Complete Logical Framework (LFA)**
- 2. Adapt to Results-Based LFA**
- 3. Activity Planning (not covered)**
- 4. Resource Plan & Budget (not covered)**

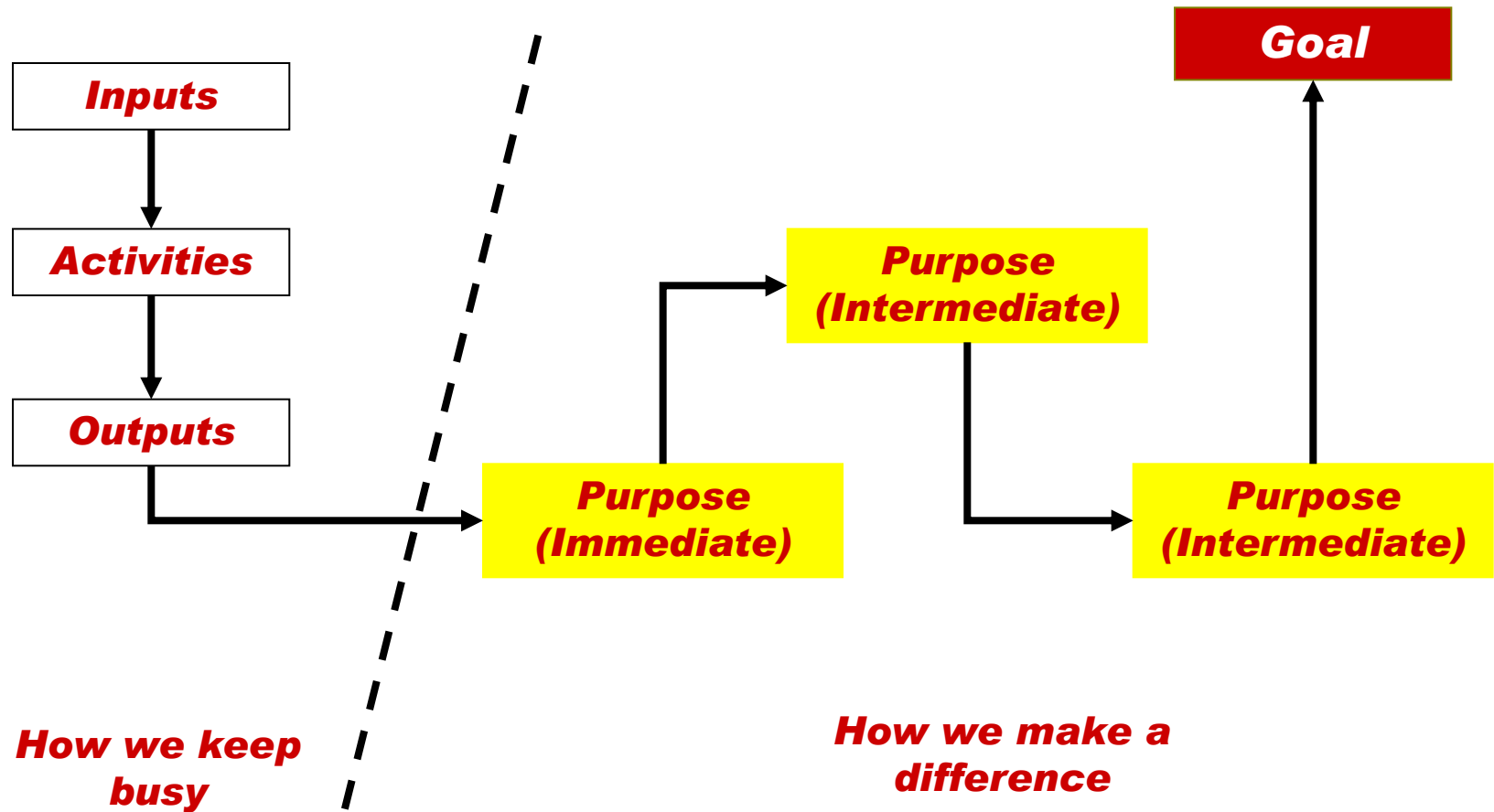


> Objectives Tree





> Logic Chain (or Narrative)





> 'Classic' Logical Framework

Narrative	OVI	MOV	Assumptions/ Risks
Project Goal: To reduce accidents			
Project Purpose: To reduce demand for (i) explosives, (ii) metal, (iii) mines			
Outputs			
Inputs			

OVI = Verifiable Indicators

MOV = Means of verification




> Example of Project Outputs

- > For project purpose – to reduce demand for extracted explosives, outputs might be:
 - > Draft legislation banning tampering with landmines/UXO by civilians
 - > Provision of fishing nets to fishing communities
 - > Provision of equipment to district governments to remove stumps.
 - > Etc.




> Assumptions


Narrative	OVI	MOV	Assumptions/ Risk Indicators
Project Goal			
Project Purpose			
Planned Outputs			
Required inputs			



If true then goal will be advanced



If true then purpose will be achieved



If true then outputs will be achieved



> Assumptions

Narrative	OVI	MOV	Assumptions/ Risk Indicators
Project Goal			
Project Purpose			
Planned Outputs			
Required inputs			

If outputs delivered & assumptions true, then purpose will be achieved



> Example of Key Assumptions

- > **Project purpose – to reduce demand for extracted explosives, outputs might be:**
 - > **Planned output 1 – Draft legislation banning purchase of explosives by civilians**
 - > **Key Assumption 1 – Legislature passes draft legislation**
 - > **Key assumption 2 – Government enforces legislation**



> Importance of Key Assumptions

- > **If a key assumption proves not to be true, the project is no longer logical**
 - > **Monitor each of your assumptions**
 - > **Stop or redesign if a key assumption is not true**

- > **Plan your work and work your plan**



> M & E Framework in LFA

Narrative	M & E Framework		
	OVI	MOV	Assumptions/ Risk Indicators
Project Goal			
Project Purpose			
Outputs			
Inputs			

**OVI = Verifiable
Indicators**

**MOV = Means
of verification**



> Moving to Results

> Develop Performance Targets for each Objective

Objectives in LFA	→	Results in Results-Based LFA
Goal: Reduce Accidents	→	Impact: Reduce Accidents by 75% (from 2000) in High Impact communities.
Purpose: (c) Reduce demand for intact mines	→	Outcome: (c) Eliminate local market for landmines by 2004.
Input: (C. iv) legal draftsman	→	Output: (C. iv) Act ready for submission to legislature.



> Results-Based LFA (one version)

Narrative (logic chain)	Results chain	Performance Indicators	Assumptions/ Risk Indicators
Project Goal	Planned Impact (final outcome)		
Project Purpose	Outcomes		
Inputs	Outputs		



> Key Messages

- 1. Start with what people need & how we can meet those needs**
 - NOT with what we happen to be able to deliver!
- 2. Work backward to develop the logic of the project (logic chain)**
- 3. Document key assumptions underlying the logic.**



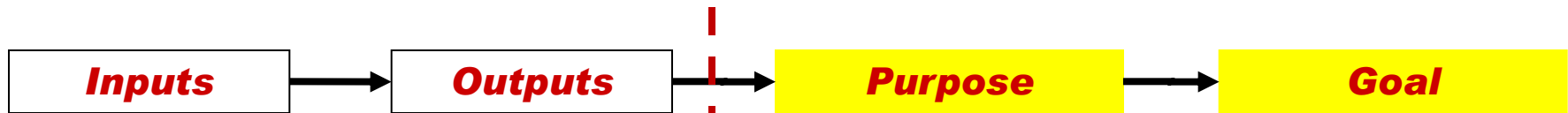
> Key Messages

4. **Develop performance targets (planned results) for outputs, intermediate outcomes, and final outcomes (impact).**

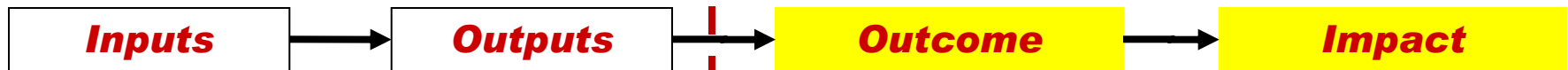
This converts the LOGIC CHAIN into the RESULTS CHAIN



Logic Chain (or Narrative)



Results Chain (or Narrative)



*How we keep
busy*

*How we make a
difference*